

Transnational CLLD Seminar
Achieving results the CLLD way: Putting the method to work

BACK TO THE FUTURE

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ENRD

Båstad, Sweden, 7 December 2016

BACK TO THE FUTURE

- 25 YEARS WITH LEADER : WHAT HAVE WE LEARNED?
- TODAY CHALLENGES
- REINTERPRETING THE “SPECIFICITIES”

19 MARCH 1991 Notice to Member States (91/C 73/14)

laying down guidelines for integral global grants for which the Member States are invited to submit proposals in the framework of a

Community initiative for rural development

hereinafter referred to as **LEADER** (Liaison Entre Actions de Développement de l'Economie Rurale — **(Links between actions for the development of the rural economy)**).



European Network for
Rural Development

RURAL DEVELOPMENT IN EUROPE

Rural development specialists are sought by a Brussels-based organisation, to assist with the coordination, information and networking support of a new 3-year European Commission Programme.

PROJECT DIRECTOR

Responsible for the overall management of the coordinating unit of the Programme. A mature professional with excellent management skills, extensive experience in rural development (15 + years), familiarity with the EC and agricultural sector and fluency in French and English plus a third European language.

DEPUTY PROJECT DIRECTOR

To assist the Project Director at senior level. An experienced professional with 10+ years involvement in rural development, project management skills, knowledge of the EC and fluency in at least English and French.

To enlarge our team, experienced staff are also required for a number of technical support positions : **Networking Officer, Research Officer, Information Officer.**

All posts are full-time, for a period of 3 years, and based in Brussels. Senior posts will involve travel. All require knowledge of rural development issues in Europe, excellent linguistic skills in two or more European languages and familiarity with the EC institutions.

If interested in any of the above posts, please request the relevant job description from Katalin Kolosy, AEIDL, rue Breydel 34, B-1040 Brussels (fax : + 32.2.230.34.82), before 9 December, 1991.

The path followed

- **LEADER I** (1992-1994), 217 LAGs
- **LEADER II** (1995-2000), 906 LAGs
- **LEADER +** (2000-2007), 893 LAGs
- **LEADER Axis** (2007-2014), 2304 LAGs
- **EFF Axis 4** : 300 FLAGs
- **LEADER-CLLD** (2014-2020), around 2600 LAGs, over 300 FLAGs and ESF and ERDF LAGs to come

LEADER 1 (1992-1994), 217 LAGs

A disruptive innovation

Area-based, locally managed, around a network

LEADER II (1995-2000), 906 LAGs

The seven «features»

Local financing and
management

Area-based

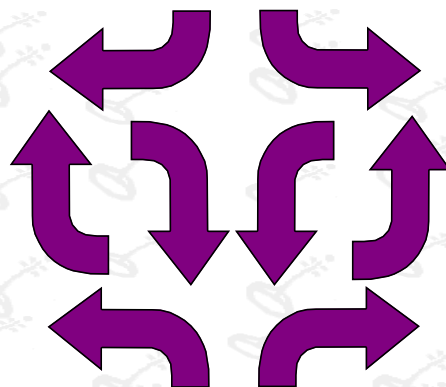
Local Public Private
Partnership

Bottom-up

Networking and
cooperation

Innovation

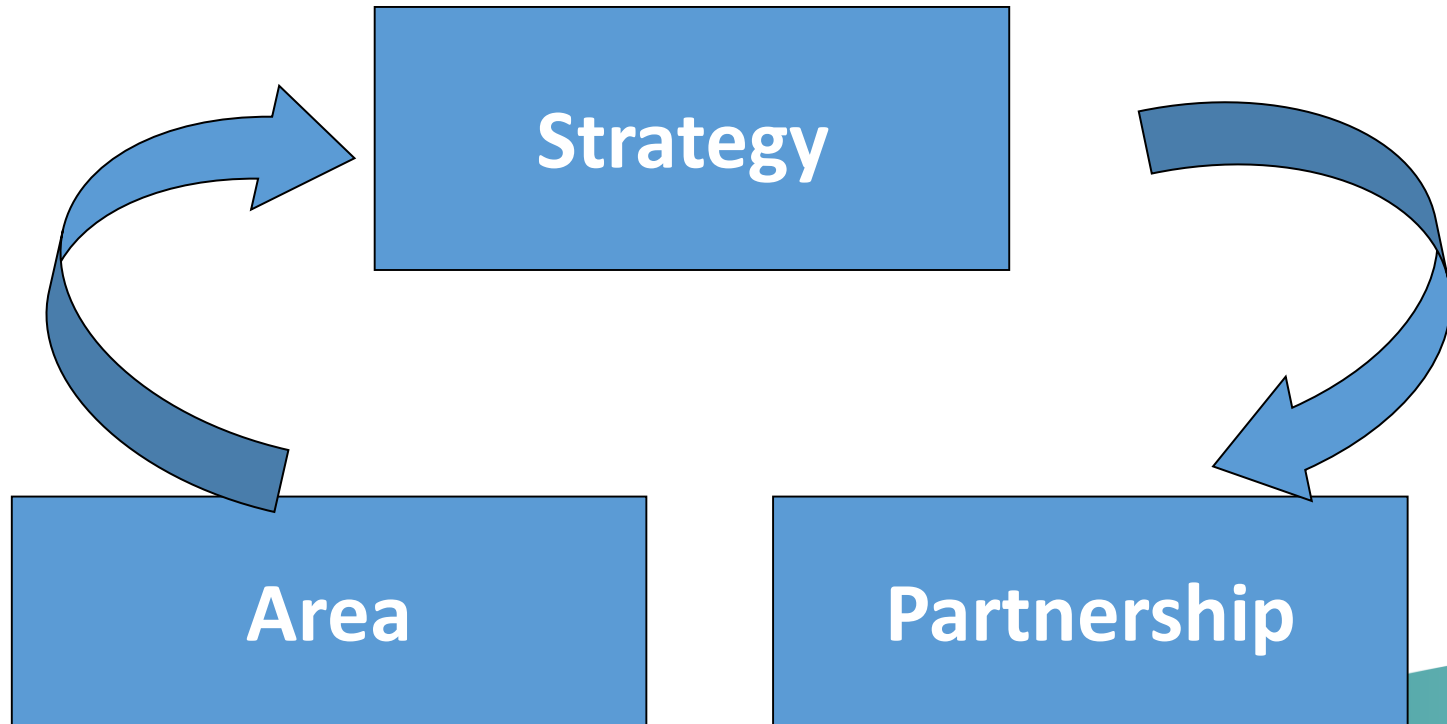
Integrated
and multi-
sectoral



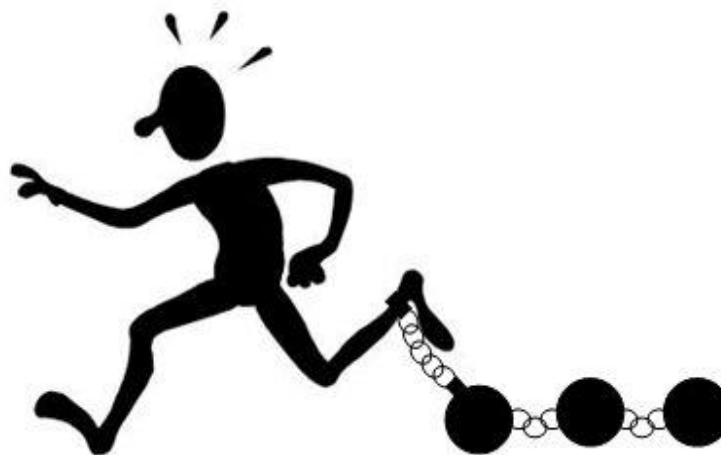


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Rural Development

LEADER + (2000-2007), 893 LAGs PILOT STRATEGY AROUND A STRONG THEME, SPECIFIC KNOW-HOW OR RESOURCES



LEADER Axis (2007-2014), 2304 territories



THE CHALLENGE OF MAINSTREAMING

Current State of Play (around 3000 local groups)

- The LEADER Method is generally acknowledged (**CLLD**)
- **Focus on the quality of the strategies, evaluation and results**
- **Efforts at simplification**
- Acknowledgement of the importance of animation and technical assistance
- Increasing role of networks (regional, national and EU level)

Current State of Play (around 3000 local groups)

- Important delays in implementing
- Complexity in delivery systems, with varies **considerably between MS**

NEED FOR A STRONG MESSAGE AND INVOLVEMENT TO SUCCEED!

CLLD, a tool to address the challenges faced?

- Demographic challenges
- Inclusion challenges: youth, refugees
- Climate change
- ICT revolution
- Rural/urban

CLLD, a tool to address the challenges faced? (2)

- An uncertain world
- **The fragility of democracies**
- **The fragility of our Europe**
- Territorial and social cohesion at risk



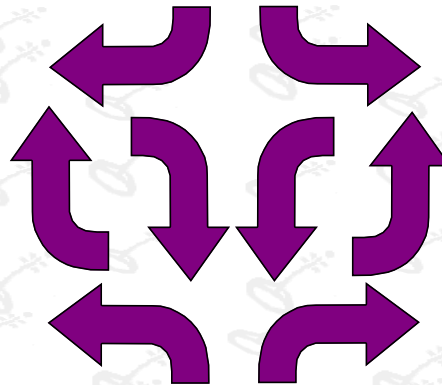
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Reinterpreting / Optimising the 7 features

Local financing
and management

Networking and
cooperation

Area-based

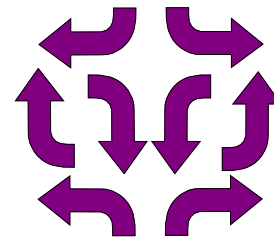


Innovation

Local Public Private
Partnership

Bottom-up

Integrated and
multi-sectoral



BOTTOM-UP

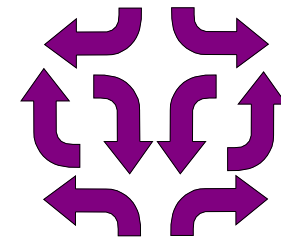
<http://ec.europa.eu/avservices/video/player.cfm?sitelang=en&ref=I125555>



*Our bottom-up approach is not only important to activate the rural population and allow them to start thinking their own future. It's also a lot to do **with the quality of democracy.***

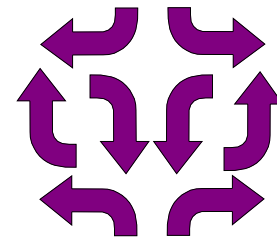
Franz FISCHLER

2016 European Conference on Rural Development, Cork



THE LAG, THINK TANK OF THE AREA

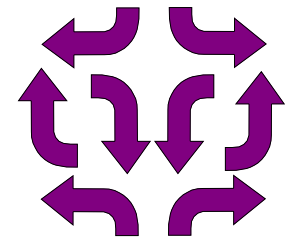
- How to strengthen the role of the LAGs as **an open place for debate**, monitor the strategies and reorient them towards **new perspectives**?
- How to **open participation** to new partners that will enable the LAG to enhance the visions and perspectives?



**Integrated
approach**

“LEADER is not a one stop-shop”

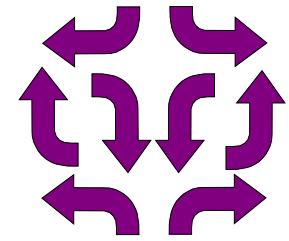
- **How to prioritize the Project with a collective dimension**
- **that reinforces the linkages, relationships that have a multiplier effect among actors and sectors...**



INNOVATION

Laboratory of innovation and transition

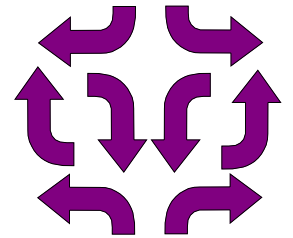
- How to foster and support new citizen initiatives such as crowd funding, the “sharing economy”, the transition to a green economy, social innovation to improve public and private services...etc.?
- What are the new “employment niches” where the local products and rural tourism have reached their maximum potential and limits?



**NETWORKING AND
COOPERATION**

“Local initiative, reinvent Europe”

- **Maximise the networking effects: dialogue, exchange, collective learning**
- **Cooperation projects, reflecting the most promising and innovative projects**



Simplification, simplification, simplification...

On the one hand there is a high institutional recognition of the achievements of the LEADER method to such an extent to make this methodology transversal to other Community policies ... On the other hand ... the territories are asphyxiated from the Administrations with a multitude of bureaucratic procedures which impede the autonomy of the territories.....

Melchor Guzman Guerrero, Andalucia

The CLLD method: to create hope and invent a more inclusive, sustainable and smart future

**By fully, more effectively and efficiently
using the CLLD approach and the seven
LEADER features.**

Putting the CLLD method to work

Thank you for your attention

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