

Improving LEADER Implementation: Making progress with Practitioner Led Working Groups

The state of play – ENRD LEADER PWGs on
Cooperation and Innovation

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ENRD Contact Point

1 June 2017, Brussels



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WiFi information:

ID: Bruxelles

Pass: Santiago38

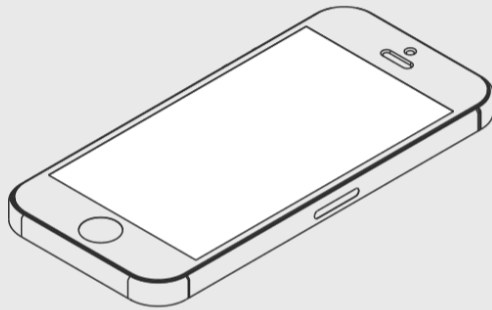


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What is your favourite drink?

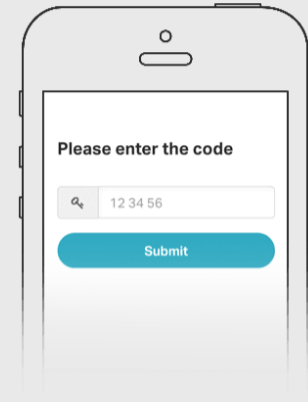
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ENRD support to LEADER/CLLD – a reminder



Strengthening
the LEADER
community
of practice



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AGENDA

State of play and update

- LEADER Cooperation – summary of progress
- LEADER Innovation – work to date, emerging thoughts
- LEADER update – progress and emerging issues

Parallel Workshops 1

- LEADER Cooperation WS „A” – „digging deeper” and developing solutions
- LEADER Innovation WS „B” – inventory of „smart” ways for greater innovation in LEADER

Parallel Workshops 2

- LEADER Cooperation WS „B”
- LEADER Innovation WS „A”

Plenary: Making the most of the PWG method

- What have we learnt in terms of methodology? Applicability to other LEADER themes and possible improvements.

Reporting back

- Lessons. Proposals. Conclusions.
- Action points.

THIS PRESENTATION

LEADER Cooperation –

summary of
progress and
participation

LEADER Innovation –

work to date and
emerging
thoughts

LEADER update –

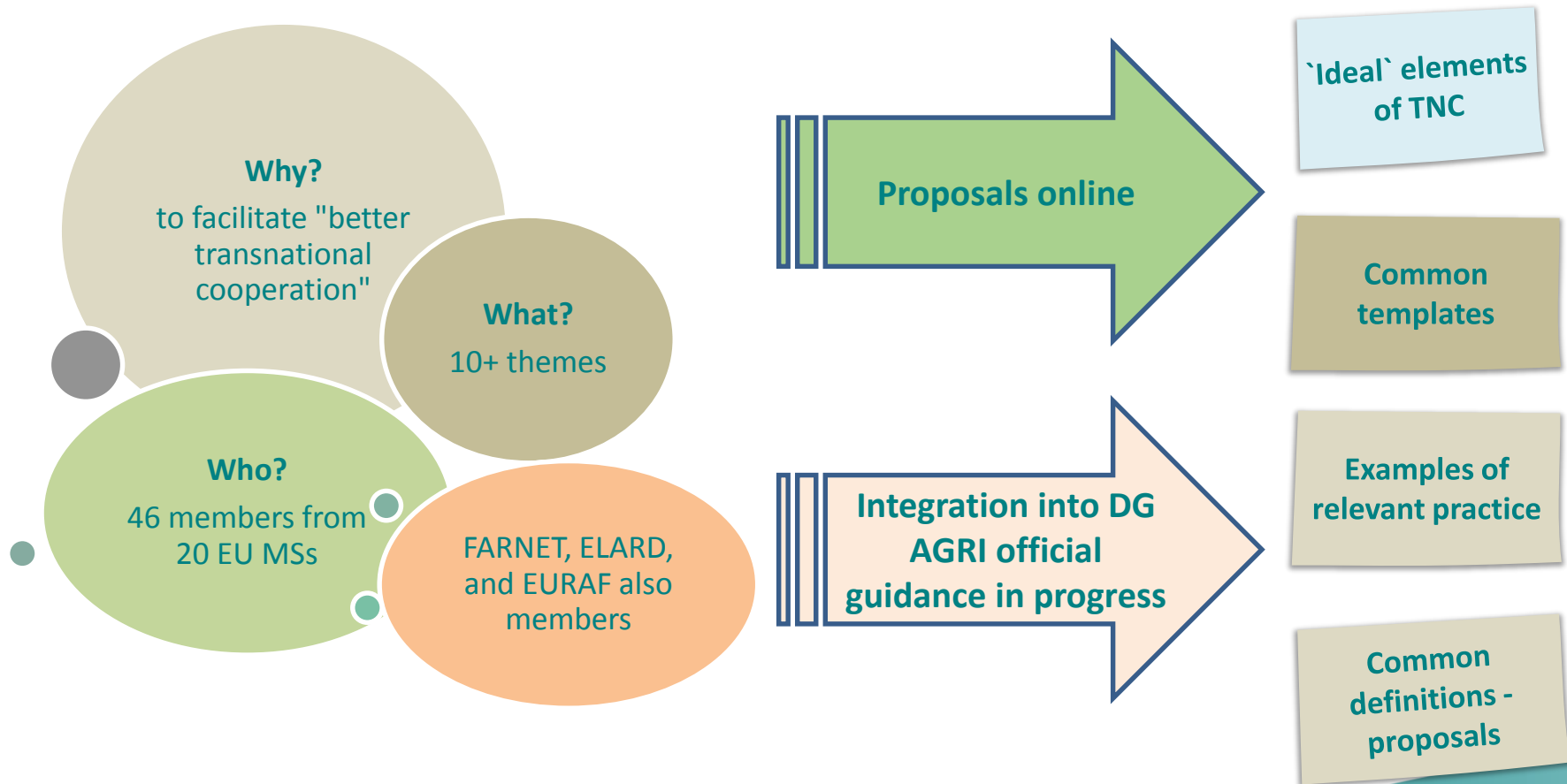
progress and
emerging issues



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LEADER Cooperation – state of play – summary of progress and participation

The LEADER Cooperation PWG



Some PWG proposals

Generic, draft
template for
cooperation
agreement

Examples of
relevant practice
from UK-SCO, FI, ES,
UK-NIE, and others

Common definitions
of 'joint actions' &
'common costs'

More detail on
budget allocation,
preparatory
support, project
selection, other
elements



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LAG database

- New version online
- Data for 15 EU MSs now available
- Basic data for >1300 LAGs now available
- Updates are continuous
- Advanced version scheduled for June

Cooperation fact sheets

- Data from 17 national RDPs & 41 regional RDPs
- 57 pilot fact sheets prepared
- 30 fact sheets validated and online
- The “LEADER cooperation landscape” to be published soon...

LEADER Cooperation offers

- Continuous updates
- Currently 34 offers on ENRD website
- Partner search offers from DE, EL, FI, FR, HR, IT, PT, RO, UK, LT

LEADER Innovation – work to date and emerging thoughts

The LEADER Innovation PWG

Objective

- Strengthening LEADER's contribution to promoting and achieving rural innovation

Members

- February event, Core Group and VIIMA
- 29 members active in the 'core group'
- New members welcome



The screenshot shows the web application interface for the LEADER Innovation PWG. The browser address bar displays <https://app.viima.com/enrd/leader-innovation-pwg/>. The page header indicates 7 ideas, 41 comments, and 10 likes. A sidebar on the left contains a search bar, 'MY VIEWS' (My Ideas, Ideas of interest, Ideas responsible for), and 'CATEGORIES' (Local Innovation and LAGs with 2 items, Linkages in LEADER Innovation with 1 item, and The Innovation PWG). The main content area features a grid of circular nodes: '5. Developing a LEADER innovation commu...', 'Background documents', '4. Enabling innovation in the delivery chain', '1. Innovating in the LAG', '2. Strengthening LEADER's rural innovation connec...', 'The LEADER Innovation PWG - meetings', and '3. Fostering local innovation by LAGs'. A right-hand sidebar titled 'Latest activity' shows comments from Maria Angeles Muriel Go..., Gabriel OConnel, Helle Bøge Breindahl, and Gabriel OConnel. The footer of the application states 'Powered by VIIMA'.

Barriers

- Seen as a **'tick box'**
- **Risk**, can't fund rather than can
- Money, time and **resources**
- **Priority** vs admin & compliance

Scenarios

- Increase resources
- Reduce bureaucratic burden
- Forget LEADER innovation
- **Find Smart Solutions**

Focus

- Stage 1 - **Immediate – feasible within constraints**
- Stage 2 – Connections / ecosystem – pilot & future

Innovation Themes

Innovating in the LAG

- Creating the conditions
- How LAG works, staff & members
- Why it is important
- Understand freedom LAG can exercise
- Animation – Innovation

Enabling delivery chain

- Make best use of LAG & ID additional resources
- Fund ‘innovation broker’ as project
- ‘enabling’ workshop
- Manage risk through partnership.
- Innovate in LEADER process
- Strengthen all levels of ownership

Foster local innovation

- LEADER as local enabler
- DK –local shop rejuvenation – brokering local business connections
- GR – Finest Greek Taste
- FR – transport solution

Strengthen connections

- Enhances access to other resources
- Strengthen LAG to LAG connections
- Stronger comms & dissemination
- ‘innovation incentives’
- Broker / architect role
- Sustained approach.



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Brokers

Using the LEADER method?

B4RN

Innovation

Cooperation

Area based

Local financing and Leverage

Bottom up and capacity building

Done by not done to!

Enabling

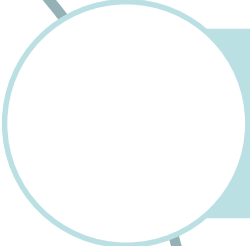
Links between actions!



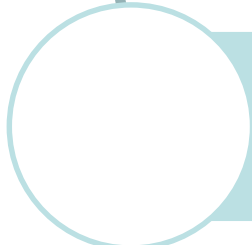
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LEADER Update – progress and emerging issues

Where do we stand now?



CLLD in 108 RDPs, 20 EMFF OP, 32 ERDF OP, 25 ESF OPs (15 ERDF/ESF OPs)



Mixed uptake of multifunded CLLD (EAFRD perspective): 2 DE regions, 3 IT, 2 UK, 0 ES, 3 FR (2 with ITIs); HU ERDF/ESF; RO ERDF/ESF

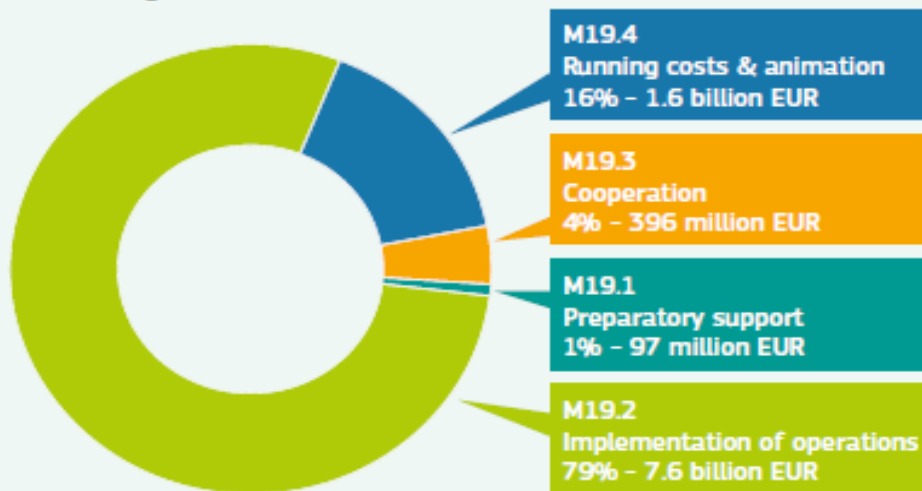


N° of LAGs selected: LEADER monofund: > 1989; EMFF monofund: 174; multifunded (any funds): >277



2014-2020 Indicative allocation of budget for LEADER – *Breakdown by sub-measure*

9.8 Billion EUR
LEADER budget



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Some likely influences

White Paper on
the future of
Europe

Budget focussed
on results

Cork 2.0
Declaration

High Level Group
on Simplification

Modernisation
and Simplification
of the CAP

Smart villages
initiative

ELARD Tartu
Declaration

Report from the Rural Networks' Steering Group – LEADER findings

„Community”

- Member State to Member State P2P on simplification models
- Events, „big conference” – more LAGs ,active local practitioners, farmers, independent networks in the „room”
- Practical implementation issues

Information

- Clarity on delivery models
- With a focus on reducing bureaucracy linked to the simplification agenda
- „What does LEADER do best?”
- Ask the LAGs directly
- Self-evaluation of LAGs and info collection

„Overarching”

- Simplification – „highest priority” – will only work with EC support
- Minimise „gold plating” by EU MS authorities
- Do not lose focus of current improvements, but also look at CAP post-2020
- Get different stakeholders in and also „out of the room”



Report from LINC2017

21 projects at cooperation market place

Mini-survey on LAG needs for ENRD support

Support to two workshops – focus: the „EU glue” in LEADER; LEADER and sustainability



Some LAG needs for ENRD support (from the mini-survey)

- Common criteria for TNC, clear and common rules in all EU MSs
- „be a facilitator between the countries”
- „bring forward the value of TNC.” – training for MAs, PAs, more practical study tours
- Working with rural actors outside the EU

Båstad 'Agenda'

Local partnerships and governance

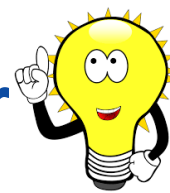
- 'Moving CLLD from hierarchy to cooperation'.
- 'Producing a CLLD communication plan'
- 'Reinforcing bottom up by putting trust in local governance'


Working with local assets

- One simple implementation rule and body for CLLD
- 'Better delivery system with exchanges and a working group'
- 'Harmonising CLLD delivery systems'

Financing, delivering, reporting

- 'Allowing innovation by allowing failure'
- 'Real decision making by local people'
- 'Active and integrated communication plan'



- Much loved classic - fit for today? 25 years on and still giving grants?
- A shift from ex post controls on compliance to results-based funding – but how?
- Sustainable change is human change – but when to measure?
- LEADER animates – beneficiaries innovate - Invest in the method, e.g. budget based on animation activity?
- Demand aggregation, clustering, crowd funding, mentoring, organisation, brokerage etc – Links - LEADER concepts at heart!!
- LEADER as a platform - citizen led investment in strategic local assets and enabling conditions using multiple forms and funding sources.
- Governance + Greater Proportionality  Outreach, engagement, mobilisation and empowerment



Towards simpler & clearer rules

Omnibus regulation

Clarifies the LAG role in the selection process

Enables establishing simplified costs by LAGs (draft budget method, SCO based on progress or results)

Provides for cross-funding of Technical Assistance

Introduces lead fund option for Preparatory support

Control regulation

The reasonableness of costs in umbrella projects to be assessed by the payment claim at the latest

For projects up to 5000 EUR eligible costs, RoC based on a draft budget

Next in ENRD activities...

Events

- Lisbon Innovation Summit
- LEADER Workshop on SCO etc 2017
- PWG related workshop 2018
- Smart Villages TG
- LEADER event or workshop in 2018?

More focus on

- Demand-led initiatives
- New challenges and simplification
- Extending the LEADER Innovation PWG & the PWG approach
- Building synergy with other measures
- Capacity building, working with LAGs
- Analysis informs resources



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Useful info on LEADER

LEADER/CLLD

- http://enrd.ec.europa.eu/leader-clld_en

LEADER Cooperation

- http://enrd.ec.europa.eu/leader-clld/cooperation_en

ENRD publications

- http://enrd.ec.europa.eu/publications-and-media_en

Contact us

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