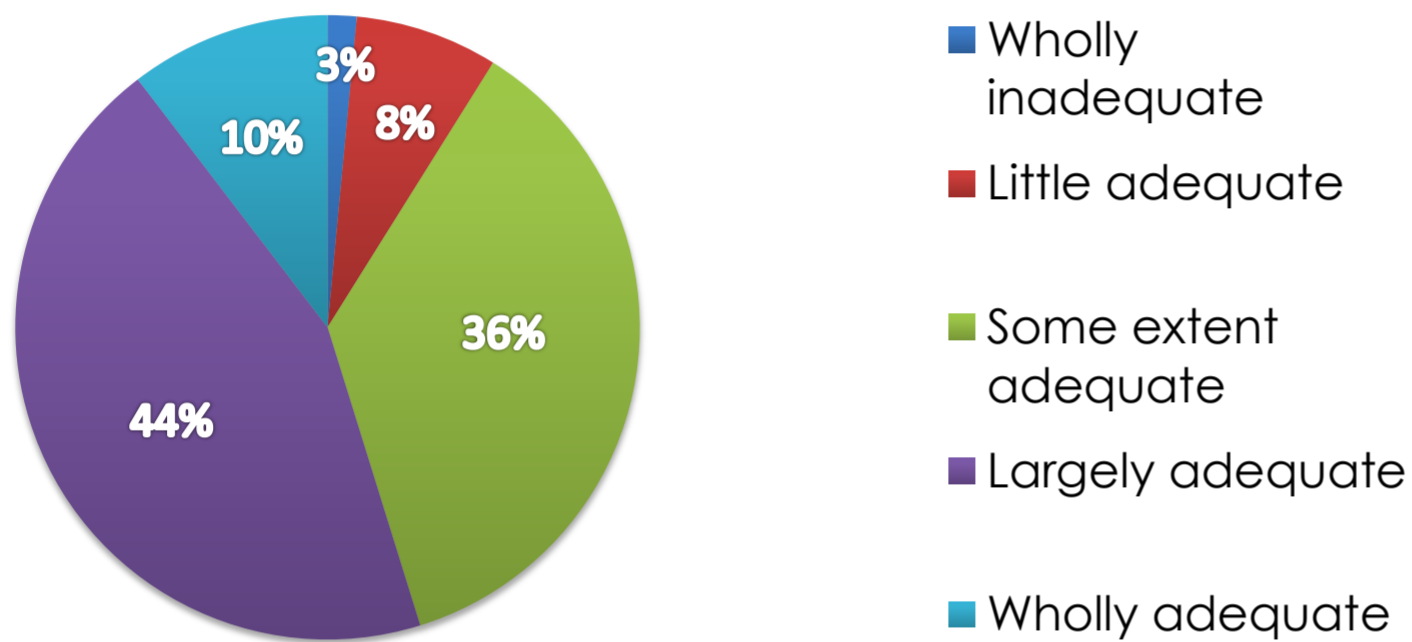




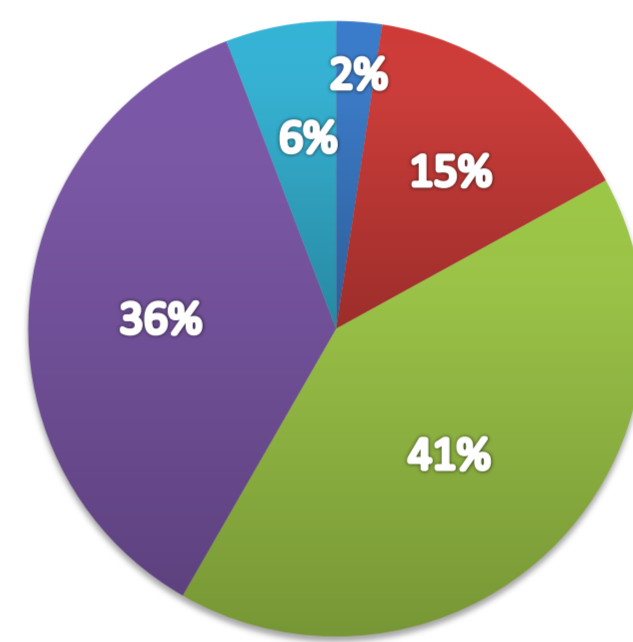
# Local Development Strategy Implementation

## LDS Funding Adequacy

LAGs responses to what extent was the amount of funding which they were awarded adequate to enable them to achieve their LDS objectives.



LAGs responses to what extent has the level of available match funding been adequate to enable them to achieve their LDS objectives.



### Why?

A number of possibilities related to either an inadequate bid or higher than expected unit costs:

- There is an unexpected discrepancy between what LAGs thought they needed and what was required in reality;
- There have been significant increases in costs since the development of the LDS and the award of support;
- Intervention rates have been higher than anticipated e.g. due to significant shortfalls in available match funding as a result of the economic crisis; or
- Some combination of the three.

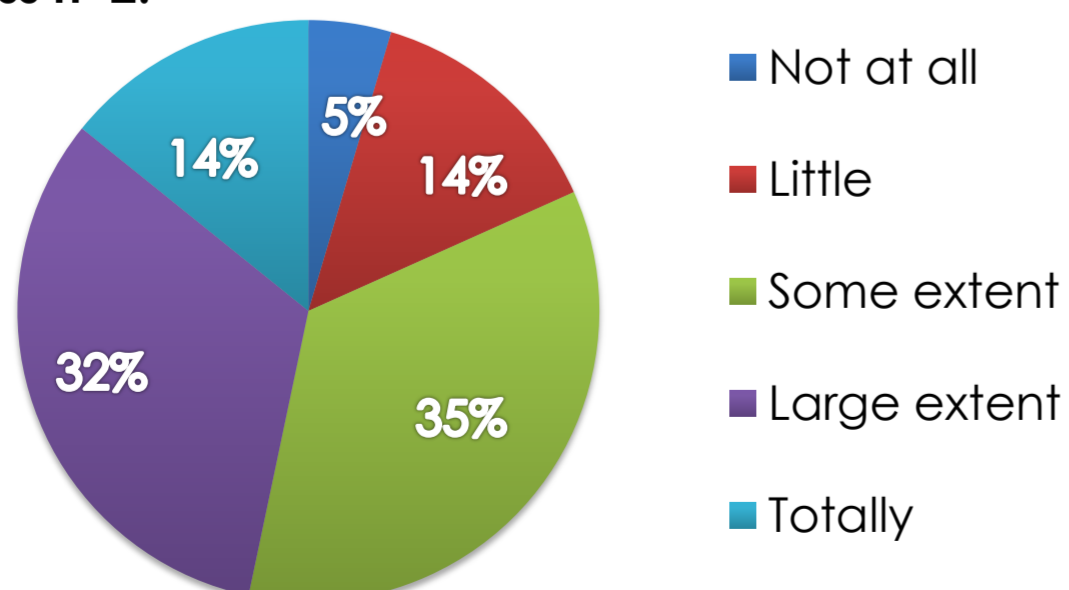
### Funding issues!

Three main funding issues appear to influence enabling LAGs to meet their strategic objectives:

- The need for LAGs to more accurately assess the overall costs of achieving their LDS objectives and proposals;
- The need for LAGs to more accurately estimate the need for and availability of match funding; and
- The need for LAGs to be capable and permitted to adjust their strategies where the level of funding awarded or available is lower than anticipated.

## Objectives: Finance or Outcome?

LAGs responses to what extent have they been able to focus on the achievement of the LDS outcomes rather than volume of projects to address n+2.



### How?

Variety of linked factors, some practical realities:

- ❑ Some LAGs anticipated LAG determination and commitment, early start
- ❑ Some had high demand
- ❑ Some low budgets
- ❑ Convergence of quality projects and strategy

**Using the LEADER method to develop and deliver, animate, prioritise!**





LDS  
Objectives & Priorities

LAGs were asked to what extent their LDS implementation method was adapted to ensure the achievement of the LDS objectives:

Virtually 100% of respondents reported that their method of LDS implementation was thus adapted to a greater or lesser extent help to ensure that its objectives are achieved. Two thirds of the LAGs did so to a significant degree.

LAG respondents were asked to explain what the three most important steps were which had contributed to this orientation of implementation method?

From 126 respondents, the most important steps contributing to adaptation leading to the achievement of LDS objectives included:

- The involvement of the local community, consultation and the 'bottom-up' approach (30);
- Co-operation, collaboration, partnership working with other agencies and good support (19);
- Good research and area needs analysis e.g. in preparing the SWOT (14);
- The quality of the LDS, specifically well-defined realistic goals and an evident overall 'strategy' (12)
- Continual LAG cross reference to the LDS and review, 'relating projects back' (10);
- The capacity of local leaders, in particular previous experience of LEADER (10);
- Early strategy preparation and good planning (8);
- Public and private funding (8); and
- Monitoring and evaluation (8).

Both the LAG and MA respondents were asked to elaborate on the ways in which the LDS implementation approach steered applicants by selecting the three main methods used from a pre-defined list of eight options.

The responses are illustrated in the following chart:

