



Preliminary findings of
ENRD TWG4
“Delivery Mechanisms of the Rural
Development Policy”

Josefine Loriz Hoffmann
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Structure of presentation

- Thematic Working Group 4
- Case studies and reporting
- Topics examined in case studies
- Selected findings
 - Strategic approach & programming
 - Implementation procedures
 - Partnership & co-operation
 - Monitoring & evaluation
 - Beneficiary obligations



Thematic Working Group 4

- Aim of the TWG
 - To make an assessment of current delivery mechanisms related to the EU Rural Development Policy
 - To draw lessons with a view of making the policy design and implementation more effective and efficient



Case studies and reporting

- 12 case studies
 - Step 1 (field work Apr-Jun 2010)
Austria, Bulgaria, Ireland, Italy (Emilia-Romagna), Latvia, Spain (Catalonia)
 - Step 2 (field work Oct-Nov 2010)
Denmark, France (Hexagon), Germany (Rhineland-Palatinate), Greece, Hungary, Poland
- Reporting
 - Step 1 synthesis report: finalised spring 2011
 - Final report: to be finalised by end of June 2011



Topics examined

1. Strategic approach and targeting
2. Programming procedures and financial aspects
3. Architecture of the policy (axes and measures)
4. Implementation procedures
5. Partnership principle
6. Integrated territorial development strategies
7. Coordination of policies
8. Monitoring and evaluation
9. Control systems
10. Obligations of beneficiaries



Selected findings

- Great variance in delivery mechanisms
- Some issues due to EU, some are national
- Each topic in case studies contained sections
 - “assessment of difficulties”
 - “what has worked well & innovative suggestions”
 - *Main conclusions still under discussion*
 - General findings summarised in this presentation



Strategic approach & programming

- Lack of policy coherence
 - Unclear strategic goals at EU/national/regional level
 - Lack of NSP/RDP coherence
 - Missing focus on goals & targeting
- Problems with consultation process
 - Length and complexity of consultation process
 - Decentralisation requires special processes
 - Taking local level & stakeholders into account
- Sufficient human resources



Implementation procedures

- Unclear MA/PA/LAG relationships
 - Competences
 - Communication
 - Coordination
- Problems related to programme management
 - MA/PA work planning and working methods
 - Staff numbers and capacity
 - Specificity of Leader operations considered
- Unclear targeting & project selection
 - Eligibility and selection criteria



Partnership & co-ordination

- Partnership principle weak
 - MC role and procedures
 - Capacity and influence of partners
 - Role and activities of NRN
 - Weak regional/local partnerships
- Policy co-ordination
 - Missing synergies between policies
 - Co-ordination between sectoral administrations



Monitoring & evaluation

- Lack of emphasis on evaluations and tools & strategies for improving performance
- CMEF
 - Complex and burdensome
 - Real policy impact doubted
- Difficult MA/PA cooperation & communication
- Problems with data quality and availability
- IT aspects
 - System of data collection & transfer



Beneficiary obligations

- Calls
 - Late announcement & post-hoc changes
- Application
 - Unclear and long procedure
 - Complex application form, no electronic application
 - Administrative burden
 - Permissions & certificates
- Farm advisory services
 - Unclear tasks and role, quality of advice
- No specific conditions for small projects





Thank you!



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