



European Network for  
*Rural Development*

# Seminar "Successful Programming"

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**ENRD** *Connecting Rural Europe* <http://enrd.ec.europa.eu>

# WS 1 - How to promote Knowledge Transfer and Innovation in the new RDPs?

- Flexible programming and bottom up
- Essential role of networking and brokerage
- No definition of innovation but focus on eligible actions
- Creating an enabling environment for innovation processes e.g. training & brokering
- Recognise risk and handling failure e.g. step wise project design

## WS 2. How to integrate environmental and climate concerns in the new RDPs?

- No “green or climate corners” in RDPs /environment and climate are cross-cutting
- Legal basis provides many opportunities (be creative!) but: guidance needed on how to use measures
- Ensure consistency through all the programming cycle: programme design (SWOT), targeting (“hotspots”), implementation (selection criteria), proof the delivery

## WS 3. Community-Led Local Development (CLLD)/Leader and the new RDPs

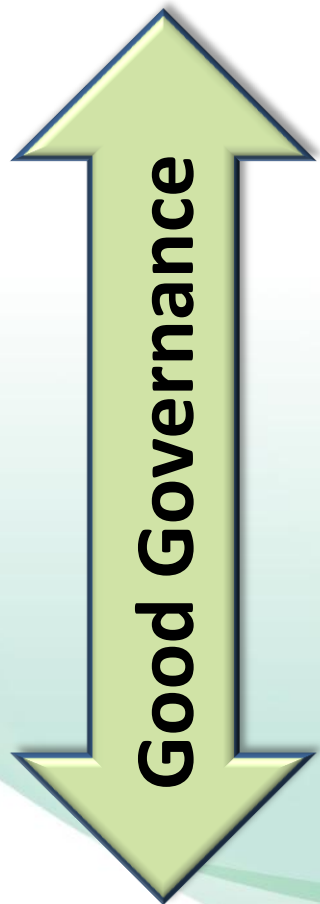
- CLLD is an important evolution and recognition of LEADER
- Strategic choices for programming
- New elements for LEADER for the RDPs: more funding, adaptability and simplifications of measures and management
- CLLD - coordination versus demarcation, needs an open door

**The Change process requires enabling and consistent support on all levels**

## WS 4. Effective shared management

- Financial management to be underpinned by the intervention logic:
  - Partnership agreement
  - Clear priorities and indicators
  - Financial planning and execution of RDPs
- Necessity to ensure that the money is being spent on what it is meant for:
  - To ensure credibility
  - Several new provisions
  - Can only work with effective shared management
- Details still being worked out in a number of areas

# WS 5 “Good Governance in preparation of the RDPs”



Partnership – A Coalition  
and **NOT** a Competition

NRNs as a consultative  
platform

Resources – Human and  
Financial Capital



# Workshop 6

## Monitoring and Evaluation of the new RDPs



# WS 6. Monitoring and Evaluation of the new RDPs

## What open questions still need to be resolved?

Related to programming.....

- How to ensure comparability of data sources at EU level?
- How to structure SWOT analysis and how to come to the strategy?
- Which indicators are used for performance reserve (to avoid bias)?
- Where can the guidelines be found in different languages?

Related to monitoring & evaluation

- How to design specific monitoring of AEM schemes?
- How to plan and evaluate horizontal priorities (innovation, environment and climate change)
- How does M&E of sub-programmes or LEADER work?
- How to attribute effects and impacts of measures which contribute to several priorities?
- How to net out the impact of RD policy?



## What further steps are needed to prepare for implementation of the M&E system?

- Need for a fixed EU framework
  - regulation, IA/DA, indicators, etc.
- Need for guidelines & explanations
  - Common M & E handbook, common evaluation of P1 and P2, clarifications on block programming, templates for measures design, more information on SFC-reporting, etc.
- Need for methodology
  - method for evaluation of P4 and P5 and their effects on greening, how to assess measures that contribute to several FA?
  - How to include bottom-up participatory approach to evaluation (e.g. LEADER)
- Need to communicate about the M&E system
  - informing and involving programme implementers, stakeholders, LAGs; training of actors
- Need to put the M&E system in place in the MS:
  - Set up technical systems for M&E; enhance data-availability, create administrative systems which uses M&E-results in a rapid way,